



Key Audits in Process

- Capital Development International Arrivals Facility
- Eastside for Hire, Inc.
- Transportation Network Companies



2017 Audit Plan Update



2017 Audit Plan Challenges

• Staff turnover/newly hired staff

- Two Sr. Auditors started in January and February respectively
- Contractor hired in January to fill open position
- Manager turnover and position not filled
- Director transition
- Inadequate resources to complete plan
- Budgeted time to complete an audit too aggressive



2017 Audit Plan - Status as of 9/12/2017

Number	Name	September	October	November	December	January	February	Status
	Complete							
1	Promotional Hosting / Trade Business & Community Development (TBCD)							Complete
2	Bell Street P-66 Parking Revenue							Complete
3	Port Travel Credit Card Program							Complete
4	ATZ, Inc. DBA Doug Fox Parking							Complete
5	Dufry North America, LLC1							Complete

In-Process

6	Capital Development - International Arrivals Facility	Spencer			
7	Transportation Network Companies	Margaret			
8	Maritime Stormwater Utility	David	David		
9	IT Change Management Diagnostic	Pointe B	Pointe B		
10	Business Continuity / Disaster Recovery Review	Pointe B	Pointe B	Pointe B	Pointe B
11	Hertz Rent-A-Car	Margaret			
12	Avis / Budget Car Rental LLC	Dandan	Dandan		
13	Eastside for Hire, Inc.	Ritika	Ritika		

Not-Started

14	Host International, Inc.	Margaret	Margaret	Margaret			Not Started
15	Aviation Tenant / Improvement Reimbursement - Delta Lounge			Spencer/New Hire	Spencer/N.H	Spencer/N.H	Not Started
16	Terminal 91 Dockage (New Mgmt.)			Dandan	Dandan	Dandan	Not Started
17	Port Private Partnership P66 Norwegian Cruise Line - Tenant Improvement	Spencer/Roneel	Spencer/Ron	Spencer/Ron			Not Started
18	Airport Parking Garage & Employee / Tenant Parking		Ritika	Ritika	Ritika		Not Started
19	On/Off Boarding of Port Consultants / Contractors			Margaret	Margaret	Margaret	Not Started

Move to 2018 Plan

20	Maritime Maintenance Shops	Move to 2018
21	AV Commercial Management (AV Business Development)	Move to 2018
22	Disbursements / Accounts Payable Cycle	Move to 2018
23	SeaTac - Utilities	Move to 2018

Request to move four highlighted audits (in red) into 2018 audit plan



2018 Internal Audit Proposed Budget



Per the Audit Committee Charter, the Audit Committee reviews the budget and recommends approval to the Commission. Therefore, I respectfully submit our proposed 2018 budget for your consideration.



2017 Budget Highlights

Request for an additional Resource

 Salaries/Wages and Benefits reflect a request for an additional Sr. Internal Auditor (IT Focus). Budgeted Headcount has remained unchanged at 9.2 for the last four years.

Outside Services

• Approximately \$190,000 with an outside firm to provide specific expertise and to assist us in conducting two IT Audits in 2018. Consistent with 2017.



2018 Budget Highlights and Notes

	2016 Actual		2017 Budg	2017 Budget		st / Jul	2018 Budget	
	Amount	%	Amount	%	Amount	%	Amount	%
Salaries/Wages and Benefits (1)	\$1,107,331	76.10%	\$1,366,481	77.21%	\$ 1,316,481	79.03%	\$1,561,708	85.43%
Outside Services (2)	251,510	17.28%	345,130	19.50%	300,130	18.02%	207,280	11.34%
Equipment Expense	5,090	0.35%	8,910	0.50%	6,910	0.41%	11,380	0.62%
Office Supplies & Stock	1,467	0.10%	1,500	0.08%	1,300	0.08%	1,000	0.05%
Travel, Training, and Other Emp Expense (3)	31,855	2.19%	40,159	2.27%	34,159	2.05%	38,040	2.08%
General Expenses	2,968	0.20%	2,713	0.15%	2,213	0.13%	2,240	0.12%
Trade Business & Community	50,000	3.44%						
Telecommunications	4,958	0.34%	4,944	0.28%	4,644	0.28%	6,420	0.35%
	\$1,455,179	100%	\$1,769,837	100%	\$1,665,837	100%	\$1,828,068	100%

The budget was prepared using 2018 Port budget guidelines.



Completed Audits





LEASE AND CONCESSION AUDIT BELL STREET P-66 PARKING REVENUE

BACKGROUND

The Port of Seattle owns the Bell Street Parking Garage located at 9 Wall Street on the Seattle waterfront. The garage contains approximately fifteen hundred spaces.

Republic Parking Northwest (RPNW) has managed the garage on a month-to-month basis since 1992. The Lease is required to be month-to-month because it is partially funded with government bonds.



BELL STREET P-66 PARKING REVENUE



FINANCIAL HIGHLIGHTS

BELL ST	BELL STREET WORLD TRADE CENTER PARKING GARAGE REVENUE							
		6 MONTHS	12 MONTHS	12 MONTHS	2 MONTHS			
ACCOU NT	ACCOUNT DESCRIPTION	2014	2015	2016	2017			
44360	SALE OF UTILITIES - ELECTRICITY - MARINE	\$5,290	\$11,983	\$12,824	\$2,710			
44420	SALE OF UTILITIES - SURFACE WATER	4,374	9,517	8,325	1,443			
44460	REVENUES: OPERATING COSTS	6,357	9,372	9,372	1,562			
45330	SPACE RENTAL GENERAL - L/H TAX	911,855	1,882,114	1,854,131	198,689			
49140	MISCELLANEOUS REVENUE (RETAIL) - SALES TAX	486	1,041	0	0			
TOTAL		\$928,362	\$1,914,027	\$1,884,652	\$204,404			

Data Source: PeopleSoft Financials

AUDIT OBJECTIVES AND SCOPE

The purpose of the audit was to determine whether:

- 1) Management internal controls were effective.
- 2) The lessee complied with significant lease provisions.

We reviewed and analyzed records for the agreement period July 2014 through February 2017.



AUDIT RESULT

Real Estate Asset Management internal controls were not always effective.

The Lessee complied with significant terms within the contract.

AUDIT RESULT – REPORTABLE FINDING

Finding One

The Lease and Concession Agreement (425) dated August 12, 2002 does not allow credit card fees to be deducted from gross revenue.

Real Estate Asset Management does not receive or review the Gross Receipts Report prior to billing by AFR.

From July 2014 through October 2016, RPNW deducted credit card fees from gross revenue which was not detected by the Port's Real Estate Asset Management resulting in an underpayment of concession fees of \$114,000.





AUDIT RESULT – REPORTABLE FINDING

Finding Two

According to section nine of the Lease and Concession Agreement between the Port and RPNW, the Port is entitled to 500 unassigned parking passes (garage key cards) at no cost. The agreement also states that the Lessee and the Port are to work together to establish procedures for issuance and maintenance of garage key cards.

Port management does not currently have an effective system for issuance and maintenance of garage key cards.

As of March 31, 2017 the Port's Master key card List reflected 390 active garage key cards while RPNW Master List reflected 1098.







Promotional Hosting and Trade/Business Community Development

BACKGROUND

Promotional hosting activities are explicitly related to promoting trade and industrial development. Promotional hosting may include reasonable and customary entertainment and souvenirs of nominal value, incidental to such events.

The Trade, Business, and Community Development (TBCD) program is for costs and expenses incurred for events and activities that relate to the Port's specific statutory purpose and authority. TBCD events and activities are designed to or have the effect of:

- Promoting trade or tourism in the region
- Informing or educating the general public about the Port of Seattle
- Promoting or increasing the awareness of Port facilities, programs, or services

TBCD events and activities and their costs are approved in advance by the Development Funding Review Committee.





Promotional Hosting and Trade/Business Community Development

FINANCIAL HIGHLIGHTS

PROMOTIONAL HOSTING AND TRADE/BUSINESS AND COMMUNITY DEVELOPMENT EXPENSES							
ACCOUNT	2015	2016	TOTAL				
66100- Promotional Hosting	\$335,244	\$264,700	\$599,944				
66400- Trade/Business Community Development	\$827,139	\$817,007	\$1,644,146				
TOTAL	\$1,162,383	\$1,081,707	\$2,244,090				

Data Source: PeopleSoft Financials

AUDIT OBJECTIVES AND SCOPE

The purpose of the audit was to determine whether:

- 1) Promotional hosting and TBCD expenses were reasonable and allowable.
- 2) Management controls were adequate to ensure compliance with laws and policy.

We reviewed and analyzed records for the period January 2015 through December 2016.

AUDIT RESULT

Internal controls were not always operating effectively. As a result, not all expenses were reasonable or were in compliance with state laws and Port policy.



AUDIT RESULT – REPORTABLE FINDING

1. THE APPROVAL PROCESS OF TBCD AND PROMOTIONAL HOSTING EXPENSES WERE NOT ALWAYS EFFECTIVE TO ENSURE COMPLIANCE WITH STATE LAWS AND PORT POLICY

Trade Business and Community Development:

- Three transactions at a total cost of \$3,130 were incorrectly charged to TBCD.
- One event that included an alcohol bar package at a cost of \$965. Alcohol purchases are not allowed.
- A welcome dinner comprised of three members of the executive leadership team and their spouses at a cost of \$665. Port employees are normally responsible for reimbursing the Port for any amounts incurred by the Port with respect to spouse attendance. The dinner included two \$50 corking fees. Alcohol is not an allowable TBCD expense. The event was originally approved as promotional hosting and subsequently changed to TBCD but was not approved by the Development Funding Review Committee.
- documentation was not maintained to support all TBCD approvals.
- Four instances where the TBCD form was approved after the expenditures were incurred.





AUDIT RESULT – REPORTABLE FINDING

Issue No. 1 continued

Promotional Hosting:

- Three procurement card transactions with a total cost of \$2,285 were incorrectly charged to promotional hosting.
- One procurement card transaction for promotional items for the Northwest Seaport Alliance at a total cost of \$4,554. A list of the recipients of these items was not maintained.





LIMITED OPERATIONAL AUDIT PORT TRAVEL CREDIT CARD PROGRAM

BACKGROUND

The Port of Seattle (Port) issues credit cards to Port commissioners and employees who travel and/or incur Port business expenses. Personal or non-Port charges on Port credit cards constitute a lending of credit and are strictly prohibited.

The Accounting and Financial Reporting Department (AFR) administers the travel credit card program which includes establishing and maintaining policies, determining credit limits, reviewing, and issuing travel credit card requests.



Port Travel Card Program



FINANCIAL HIGHLIGHTS

TRAVEL AND ENTERTAINMENT EXPENSE				
TOP 5 EXPENSE ACCOUNTS	2015	2016	2017*	Total
Registration Fees/Seminars	\$395,114	\$466,303	\$87,196	\$948,614
Domestic Air Travel, Other	287,983	301,724	86,360	676,067
Hotel Tax	300,771	316,300	27,264	644,336
Employee Food & Beverage	147,741	161,907	15,191	324,839
Lodging & Other Travel	119,399	126,792	19,234	265,424
TOTAL	\$1,251,008	\$1,373,027	\$235,245	\$2,859,280

Data Source: Concur Travel Expense Application

* As of February 28, 2017

AUDIT OBJECTIVES AND SCOPE

The purpose of the audit was to determine whether:

1) Management internal controls were effective.

We reviewed information for the period January 2015 through February 2017.





AUDIT RESULT

In general, internal controls were adequate. However, we identified instances where internal controls were not always effective.

AUDIT RESULT – REPORTABLE FINDING

1. INTERNAL CONTROLS ARE NOT ALWAYS EFFECTIVE TO ENSURE COMPLIANCE WITH STATE LAWS AND PORT POLICY

Accounting Policy 1- Port Travel Credit Cards, Travel Planning, Fund Advances, states (in part):

• The Accounting and Financial Reporting Department (AFR) will suspend the ability to use credit cards for any accounts having charges that are not validated, expensed and approved through Concur after 60 days of the original billing statement date.

Revised Code of Washington section 42.24.115 states, in part:

- "...upon billing or no later than thirty days of the billing date, the officer or employee using a charge card issued under this section shall submit a fully itemized travel expense voucher."
- "The municipal corporation or political subdivision shall have unlimited authority to revoke use of any charge card issued..."





AUDIT RESULT – REPORTABLE FINDING

Of the total number of transactions from January 2015 through February 2017, 16% were not approved within 30 days from the billing statement date.

The table below reflects the number of days between the original statement billing date and the date the transaction was expensed.

CORPORATE TRAVEL CARD EXPENSE							
DAYS FROM							
BILLING STATEMENT	TRANSACTIONS	PERCENT	AMOUNT	PERCENT			
0-30 days	17,096	84%	\$2,773,480	82%			
31-60 days	2,009	10	365,916	11			
Greater than 60 days	1,244	6	240,799	7			
TOTAL	20,349	100%	\$3,380,194	100%			

Data Source: Concur Travel Expense Application

* As of February 28, 2017

